Subchapter M: Bridging the Gap Between Regulation and Reality



Tom Allegretti President & CEO

760 million tons of commodities annually

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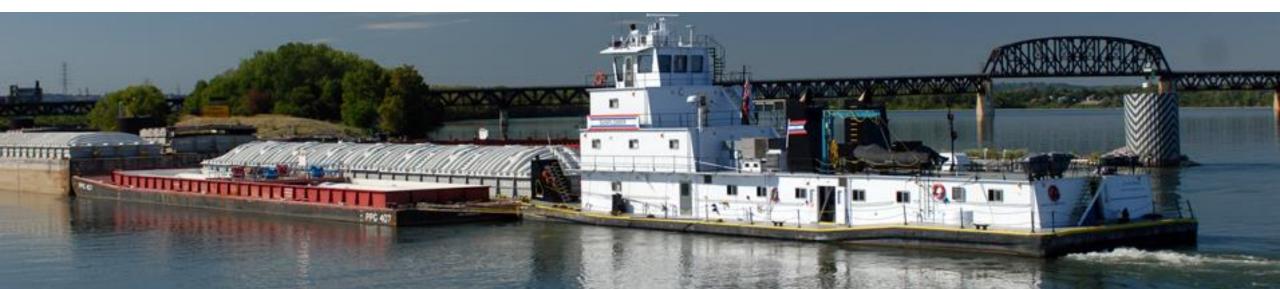
1995: Coast Guard-AWO Safety Partnership





Culture of <u>Safety</u>

not a culture of compliance







An Unfinished Journey





Raising the bar...

Via vigorous and proactive enforcement

Consistency





Incentivize the TSMS Option



Questions & Discussion

